

Appendix B : Summary

	Y-T-D Actual £'000	Annual Budget £'000	ACTUAL Variance £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
<b>Position as at the end of January 2021</b>						
People and Places	506	671	(165)	630	(42)	(6.2)
Development and Conservation	1,238	1,106	132	1,181	75	6.8
Finance and Investments	3,856	2,848	1,008	(746)	(3,595)	(126.2)
Cleaner and Greener	6,352	4,753	1,599	7,852	3,099	65.2
Housing and Health	1,006	829	177	1,073	244	29.4
Improvement and Innovation	4,355	5,604	(1,249)	5,567	(37)	(0.7)
<b>Services Total</b>	<b>17,314</b>	<b>15,814</b>	<b>1,502</b>	<b>15,557</b>	<b>(256)</b>	<b>(1.6)</b>
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(50)	(60)	10	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(144)	(172)	29	(172)	0	0.0
Redundancy Costs	99	0	99	0		-
<b>NET SERVICE EXPENDITURE</b>	<b>17,220</b>	<b>15,582</b>	<b>1,639</b>	<b>15,325</b>	<b>(256)</b>	<b>(1.6)</b>
	1,000	1,000	0			(100.0)
New Homes Bonus	(1,041)	(1,249)	208	(1,249)	0	0.0
Retained Business Rates	(1,783)	(2,139)	357	(2,593)	(454)	(21.2)
Council Tax	(9,387)	(11,264)	1,877	(11,264)	0	(0.0)
Summary excluding Investment Income	<b>5,010</b>	<b>930</b>	<b>4,081</b>	<b>219</b>	<b>(710)</b>	<b>(76.4)</b>
Investment Property Income	(1,028)	(1,428)	400	(1,292)	136	0.0
Interest Receipts	(73)	(300)	227	(85)	215	0.0
<b>OVERALL TOTAL</b>	<b>3,909</b>	<b>(798)</b>	<b>4,708</b>	<b>(1,158)</b>	<b>(359)</b>	<b>45.0</b>
Planned Appropriation to/(from) Reserves	(375)	(450)	75	(450)	0	
Other Reserve Movements	0	1,249	0	1,703	454	
Supplementary Estimates	0	0	0	0	0	
<b>(Surplus)/Deficit</b>	<b>3,534</b>	<b>(0)</b>	<b>4,783</b>	<b>95</b>	<b>95</b>	

## Appendix B : Summary by Service

Position as at the end of January 21	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>People &amp; Places SDC Funded</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
All Weather Pitch	(4)	(4)	(0)	(5)	(5)	-
Community Safety	170	174	(4)	209	184	(25)
Community Development Service Provisions	(6)	(6)	-	(6)	(6)	-
Community Housing Fund	6	-	6	-	-	-
The Community Plan	46	50	(5)	60	46	(14)
Grants to Organisations	177	176	1	180	180	-
Leisure Contract	84	71	13	108	114	6
Leisure Development	20	20	(0)	20	20	-
Administrative Expenses - Communities & Business	21	16	5	22	22	-
Tourism	(29)	25	(54)	27	27	-
Leader Programme	5	4	1	5	5	-
West Kent Partnership	(4)	(6)	2	-	-	-
Youth	24	42	(18)	51	42	(9)
<b>Total People &amp; Places SDC Funded</b>	<b>509</b>	<b>562</b>	<b>(53)</b>	<b>671</b>	<b>630</b>	<b>(42)</b>
<b>People &amp; Places Externally Funded</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Area Improvement Fund	1	-	1	-	-	-
Compliance & Enforcement	(37)	-	(37)	-	-	-
Dunton Green Projects - S106	(1)	-	(1)	-	-	-
Partnership - Home Office	(4)	(6)	1	-	-	-
Community Sports Activation Fund	33	15	18	-	-	-
Sportivate Inclusive Archery Project	(0)	-	(0)	-	-	-
Sport Satellite Clubs	(1)	-	(1)	-	-	-
Troubled Families Project	(2)	-	(2)	-	-	-

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
West Kent Business Rates Retention	1	-	1	-	-	-
West Kent Enterprise Advisor Network	29	28	1	-	-	-
West Kent Kick Start	(18)	-	(18)	-	-	-
West Kent Partnership Business Support	(5)	-	(5)	-	-	-
People & Places Externally Funded	(3)	38	(41)	-	-	-
<b>Total People &amp; Places</b>	<b>506</b>	<b>600</b>	<b>(94)</b>	<b>671</b>	<b>630</b>	<b>(42)</b>

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
Development and Conservation	£'000	£'000	£'000	£'000	£'000	£'000
Building Control Partnership Members	-	-	-	-	-	-
Building Control Partnership Hub (SDC Costs)	333	331	2	-	-	-
Building Control	(123)	(106)	(17)	(127)	(127)	-
Conservation	112	98	13	118	134	17
Dangerous Structures	0	2	(2)	3	3	-
Planning Policy	333	366	(33)	535	471	(64)
LDF Expenditure	31	-	31	-	-	-
Planning - Appeals	157	166	(9)	207	214	7
Planning - CIL Administration	(12)	(22)	11	(67)	(47)	20
Planning - Counter	-	(5)	5	(6)	(2)	4
Planning - Development Management	31	88	(57)	109	98	(11)
Planning - Enforcement	290	239	51	275	355	81
Planning Performance Agreement	40	-	40	-	-	-
Administrative Expenses - Building Control	1	10	(9)	12	2	(10)
Administrative Expenses - Planning Services	44	29	15	48	80	32
<b>Total Development and Conservation</b>	<b>1,238</b>	<b>1,196</b>	<b>42</b>	<b>1,106</b>	<b>1,181</b>	<b>75</b>
Finance and Investments	£'000	£'000	£'000	£'000	£'000	£'000
Asset Maintenance CCTV	5	15	(10)	18	18	-
Asset Maintenance Countryside	8	7	1	9	9	-
Asset Maintenance Direct Services	27	34	(7)	41	41	-
Asset Maintenance Playgrounds	11	7	4	8	8	-
Asset Maintenance Public Toilets	-	6	(6)	7	7	-
Benefits Admin	290	422	(132)	52	(45)	(97)
Benefits Grants	479	479	0	(25)	(25)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,471	1,550	(79)	-	-	-

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
Dartford Audit Partnership Hub (SDC Costs)	146	184	(39)	-	-	-
Housing Advances	-	1	(1)	1	1	-
Local Tax	253	(103)	356	(90)	345	435
Misc. Finance	97	1,167	(1,070)	1,485	(2,405)	(3,890)
Administrative Expenses - Chief Executive	5	14	(9)	22	22	-
Administrative Expenses - Finance	30	19	11	26	34	8
Administrative Expenses - Revenues and Benefits	(0)	-	(0)	-	-	-
Administrative Expenses - Strategic Property	0	-	0	-	-	-
Support - Rev & Ben Control	181	181	(0)	217	217	-
Support - Counter Fraud	47	47	-	56	56	-
Support - Audit Function	163	157	7	189	181	(8)
Support - Exchequer and Procurement	133	130	3	154	154	-
Support - Finance Function	181	195	(14)	235	223	(12)
Support - Legal Function	179	212	(34)	255	224	(31)
Support - Procurement	7	5	1	6	6	-
Support - Property Function	50	44	6	53	53	-
Treasury Management	97	104	(7)	128	128	-
<b>Total Finance and Investments</b>	<b>3,856</b>	<b>4,876</b>	<b>(1,019)</b>	<b>2,848</b>	<b>(747)</b>	<b>(3,595)</b>
<b>Cleaner and Greener</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Asset Maintenance Argyle Road	93	64	29	77	77	-
Asset Maintenance Other Corporate Properties	25	28	(3)	34	34	-
Asset Maintenance Hever Road	37	33	5	39	39	-
Asset Maintenance Leisure	102	155	(53)	186	186	-
Asset Maintenance Support & Salaries	35	158	(122)	236	236	-
Asset Maintenance Sewage Treatment Plants	-	7	(7)	9	9	-
Bus Station	17	8	9	7	7	-
Car Parks	(193)	(1,695)	1,501	(1,985)	62	2,047

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
CCTV	279	247	33	277	277	-
Civil Protection	42	58	(16)	69	69	-
Dartford Environmental Hub (SDC Costs)	550	586	(36)	-	-	-
Car Parking - On Street	133	(442)	574	(480)	202	681
EH Commercial	195	235	(39)	281	315	34
EH Animal Control	11	(2)	13	4	21	17
EH Environmental Protection	322	308	13	387	392	5
Emergency	58	58	0	69	69	-
Parking Enforcement - Tandridge DC	(84)	(22)	(62)	(29)	(69)	(40)
Estates Management - Buildings	74	3	71	(2)	48	50
Estates Management - Grounds	118	104	13	125	138	13
Housing Other Income	(19)	(12)	(7)	(14)	(14)	-
Housing Premises	(3)	8	(11)	16	16	-
Kent Resource Partnership	(124)	(55)	(69)	-	-	-
Licensing Partnership Hub (Trading)	43	21	22	-	-	-
Licensing Partnership Members	-	-	-	-	-	-
Licensing Regime	11	(20)	31	(7)	31	38
Asset Maintenance Operatives	(10)	3	(13)	4	4	-
Markets	(177)	(137)	(40)	(192)	(167)	25
Parks - Greensand Commons Project	24	-	24	-	-	-
Parks and Recreation Grounds	104	109	(6)	132	132	-
Parks - Rural	151	133	18	163	178	15
Public Transport Support	-	0	(0)	0	0	-
Refuse Collection	2,354	2,378	(24)	2,826	2,851	25
Administrative Expenses - Direct Services	0	-	0	-	-	-
Administrative Expenses - Health	-	7	(7)	9	0	(9)
Administrative Expenses - Licensing	0	6	(6)	8	1	(7)
Administrative Expenses - Property	1	3	(1)	3	3	-
Administrative Expenses - Transport	2	5	(2)	7	7	-

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
Street Cleansing	1,242	1,246	(4)	1,495	1,495	-
Support - Central Offices	403	445	(42)	488	488	-
Support - Central Offices - Facilities	216	220	(4)	275	275	-
Support - General Admin	1	4	(3)	5	5	-
Support - General Admin (Post/Scanning)	136	158	(22)	189	174	(15)
Support - Health and Safety	8	16	(8)	19	19	-
Support - Direct Services	43	38	4	49	49	-
Direct Services Trading account	81	(150)	232	(109)	131	240
Taxis	5	19	(14)	35	15	(20)
Public Conveniences	45	40	5	47	47	-
<b>Total Cleaner and Greener</b>	<b>6,352</b>	<b>4,375</b>	<b>1,977</b>	<b>4,753</b>	<b>7,852</b>	<b>3,099</b>
<b>Housing and Health</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Energy Efficiency	-	(0)	0	-	-	-
Gypsy Sites	2	(1)	3	(1)	1	2
Health Improvements	37	43	(7)	52	45	(7)
Homeless	317	183	134	233	327	94
Housing Register	72	49	23	51	51	-
Disabled Facilities Grant Administration	0	4	(4)	(50)	(50)	-
Housing	142	136	6	153	153	-
Housing Initiatives	36	41	(5)	49	45	(4)
Next Steps Accommodation Programme	(91)	(48)	(43)	-	16	16
Housing Pathway Co-ordinator	18	-	18	-	-	-
Homelessness Prevention	127	-	127	-	129	129
Housing Energy Retraining Options (HERO)	81	75	7	48	48	-
Private Sector Housing	261	245	16	294	304	11
Administrative Expenses - Housing	7	-	7	-	3	3
Sevenoaks Switch and Save	3	-	3	-	-	-

	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
One You - Your Home Project	(10)	-	(10)	-	-	-
Choosing Health WK PCT	(30)	(20)	(10)	-	-	-
Dementia Area Project - Run Walk Push	(0)	-	(0)	-	-	-
PCT Health Checks	(22)	(3)	(19)	-	-	-
Homelessness Funding	76	92	(16)	-	-	-
PCT Initiatives	(20)	21	(41)	-	-	-
<b>Total Housing and Health</b>	<b>1,006</b>	<b>817</b>	<b>189</b>	<b>829</b>	<b>1,073</b>	<b>244</b>
<b>Improvement and Innovation</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Action and Development	1	6	(5)	8	8	-
Asset Maintenance IT	113	241	(128)	289	289	-
Civic Expenses	15	17	(2)	17	17	-
Consultation and Surveys	-	-	-	4	(0)	(4)
Corporate Management	762	834	(71)	1,107	1,032	(75)
Corporate Projects	86	85	1	102	102	-
Corporate - Other	-	(35)	35	64	102	38
Democratic Services	135	134	1	161	161	-
Economic Development	20	29	(10)	37	37	-
Economic Development Property	385	381	5	415	415	-
Elections	148	128	21	145	140	(5)
External Communications	157	188	(31)	216	194	(22)
Land Charges	(39)	(88)	49	(108)	(43)	65
Members	350	385	(35)	464	424	(40)
Performance Improvement	7	7	1	(0)	(0)	-
Register of Electors	170	207	(37)	237	210	(27)
Administrative Expenses - Corporate Services	3	17	(14)	23	8	(15)
Administrative Expenses - Legal and Democratic	46	62	(16)	70	60	(10)
Administrative Expenses - Transformation and Strategy	1	4	(3)	5	5	-



	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
<b>Position as at the end of January 21</b>						
Administrative Expenses - Human Resources	9	8	1	9	9	-
Street Naming	(1)	1	(2)	1	(5)	(6)
Support - Contact Centre	556	582	(26)	715	695	(20)
Support - General Admin	12	16	(4)	174	174	-
Support - General Admin (Print Shop)	43	(3)	46	(34)	24	58
Support - IT	1,021	1,066	(45)	1,116	1,109	(7)
Support - Local Offices	0	-	0	-	-	-
Support - Nursery	1	-	1	-	-	-
Support - Human Resources	351	296	55	367	400	33
<b>Total Improvement and Innovation</b>	<b>4,355</b>	<b>4,568</b>	<b>(213)</b>	<b>5,604</b>	<b>5,567</b>	<b>(37)</b>
<b>Total SDC</b>	<b>17,314</b>	<b>16,432</b>	<b>882</b>	<b>15,814</b>	<b>15,557</b>	<b>(256)</b>

Appendix B : Salaries

Position as at the end of January 21	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Building Control	304	373	366	(7)	-2%
Planning Services	1,750	2,049	2,073	25	1%
Development and Conservation Total	2,054	2,421	2,439	18	1%
Finance and Investments					
Chief Executive	177	210	210	0	0%
Finance	715	910	910	0	0%
Revenues and Benefits	1,303	1,618	1,618	0	0%
Strategic Property	369	447	447	0	0%
Finance and Investments Total	2,564	3,185	3,185	0	0%
Cleaner and Greener					
Direct Services	3,303	4,279	4,244	(35)	-1%
Health	545	696	652	(44)	-6%
Licensing	395	463	466	3	1%
Property	518	606	606	0	0%
Transport	461	501	501	0	0%
Cleaner and Greener Total	5,221	6,545	6,469	(76)	-1%
Housing and Health					
Housing	487	576	577	1	0%
Housing and Health Total	487	576	577	1	0%
Improvement and Innovation					
Corporate Services	1,437	1,759	1,730	(29)	-2%
Legal and Democratic	486	633	584	(49)	-8%
Transformation and Strategy	508	631	618	(14)	-2%
Human Resources	325	358	383	25	7%
Improvement and Innovation Total	2,756	3,381	3,314	(66)	-2%
People and Places					
Communities & Business	500	532	573	41	8%
People and Places Total	500	532	573	41	8%
Sub Total	13,582	16,640	16,557	(83)	0%
Council Wide - Vacant Posts	0	(61)	(3)	58	-95%
Staff Recruitment and Retention	0	72	72	0	0%
TOTAL SDC Funded Salary Costs	13,582	16,652	16,627	(25)	0%
Externally Funded Total	677	806	814	8	1%
TOTAL Salary Costs	14,260	17,458	17,441	(17)	0%

\*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

<b>Appendix B : Staffing Stats - Position as at the end of January 21</b>	<b>Budget FTE*</b>	<b>Staff FTE</b>	<b>Agency FTE</b>	<b>Casual FTE</b>	<b>Total</b>	<b>Decemb er 20 Total</b>
Development and Conservation						
Building Control	8.00	7.00			7.00	7.00
Planning Services	43.47	39.66	3.00		42.66	41.66
Finance and Investments					0.00	0.00
Economic Development Property	9.65	10.19			10.19	7.55
Chief Executive	1.00	1.00			1.00	1.00
Finance	15.00	15.08			15.08	15.08
Property	13.33	11.03			11.03	13.68
Revenues and Benefits	43.14	39.85		0.55	40.40	40.56
Cleaner and Greener					0.00	0.00
Direct Services	127.16	106.59	22.83	0.38	129.80	139.37
Health	12.57	11.24	1.00		12.24	12.24
Licensing	10.59	10.19			10.19	10.19
Transport	13.00	12.97			12.97	12.97
Housing and Health					0.00	0.00
Housing	13.21	15.30			15.30	15.69
Improvement and Innovation					0.00	0.00
Corporate Services	44.66	43.38		0.43	43.81	43.85
Legal and Democratic	7.50	7.00			7.00	7.00
Transformation and Strategy	20.41	17.97			17.97	17.97
Human Resources	7.56	11.00			11.00	11.00
People and Places					0.00	0.00
Communities & Business	8.08	6.00			6.00	6.08
Sub Total	397.33	365.45	26.83	1.36	393.64	402.89
Externally Funded						
People & Places	12.96	11.57		0.53	12.10	9.48
People & Places - Housing	4.39	5.39			5.39	6.00
KRP	2.00	2.00			2.00	2.00
Sub total	19.35	18.96	0.00	0.53	19.49	17.48
<b>Total</b>	<b>416.68</b>	<b>384.41</b>	<b>26.83</b>	<b>1.89</b>	<b>413.13</b>	<b>420.37</b>
Number of staff paid in January 2021: 423 permanent, 5 casuals						
*FTE updated to reflect change in structure						

## Appendix B : Investment Returns

Month	Actuals 18/19 £	Actuals 19/20 £	Actuals 21/21 £	Budget 20/21 £	Variance £	Forecas t 20/21 £
April	14,566	18,908	13,190	24,977	(11,787)	13,200
May	17,690	18,243	10,041	24,770	(14,729)	10,000
June	20,233	24,341	10,719	21,274	(10,555)	10,700
July	18,443	18,166	8,761	23,790	(15,029)	8,800
August	20,224	18,891	5,010	24,730	(19,720)	5,000
September	21,831	29,495	5,612	25,700	(20,088)	5,600
October	27,864	18,586	5,867	24,127	(18,260)	5,900
November	23,808	19,520	5,397	25,789	(20,392)	5,400
December	25,281	32,723	4,484	28,331	(23,847)	4,500
January	32,513	20,620	4,060	30,020	(25,960)	4,100
February	22,411	19,034		26,511		6,000
March	25,803	15,768		19,981		6,000
<b>Total</b>	<b>270,667</b>	<b>254,295</b>	<b>73,141</b>	<b>300,000</b>	<b>(180,367)</b>	<b>85,200</b>

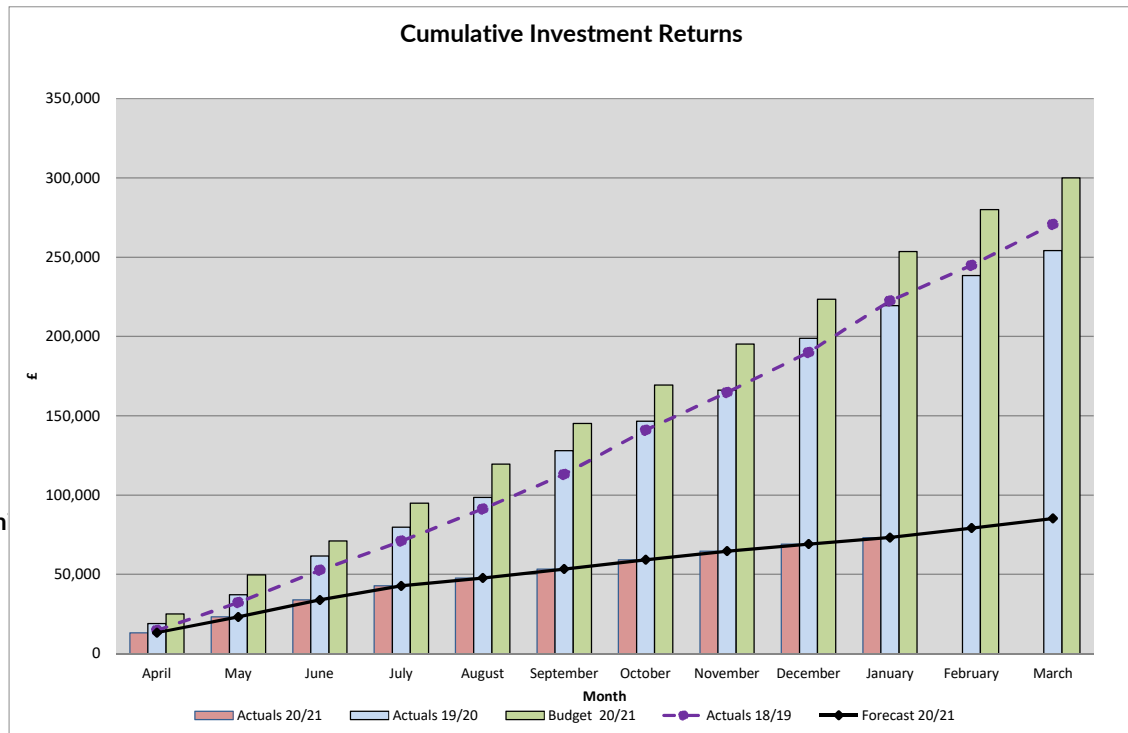
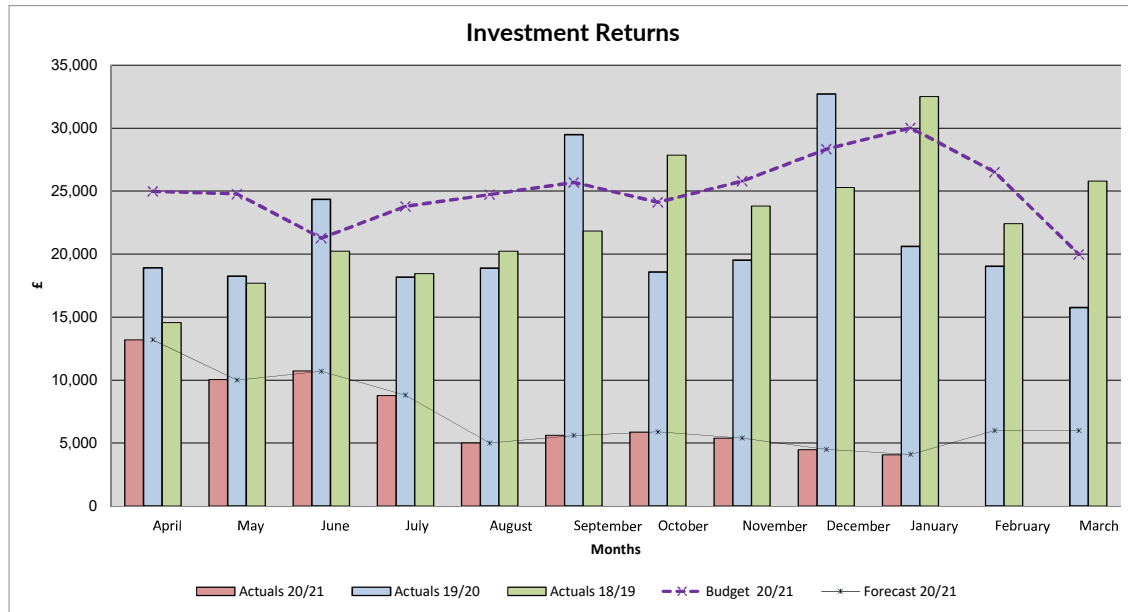
Month	Actuals 18/19 £	Actuals 19/20 £	Actuals 21/21 £	Budget 20/21 £	Variance £	Forecas t 20/21 £
April	14,566	18,908	13,190	24,977	-11,787	13,200
May	32,256	37,151	23,231	49,747	-26,516	23,200
June	52,489	61,492	33,950	71,021	-37,071	33,900
July	70,932	79,658	42,711	94,811	-52,100	42,700
August	91,156	98,549	47,721	119,541	-71,820	47,700
September	112,987	128,044	53,333	145,241	-91,908	53,300
October	140,851	146,630	59,200	169,368	-110,168	59,200
November	164,659	166,150	64,597	195,157	-130,560	64,600
December	189,940	198,873	69,081	223,488	-154,407	69,100
January	222,453	219,493	73,141	253,508	-180,367	73,200
February	244,864	238,527		280,019		79,200
March	270,667	254,295		300,000		85,200

**BUDGET FOR 2020/21**                      300,000  
**FORECAST OUTTURN**                        85,200

N.B.

These are the gross interest receipts rather than the interest remain

Fund Average                      0.3982%  
 7 Day LIBID                        -0.0656%  
 3 Month LIBID                      0.0444%



**Appendix B : Reserves**

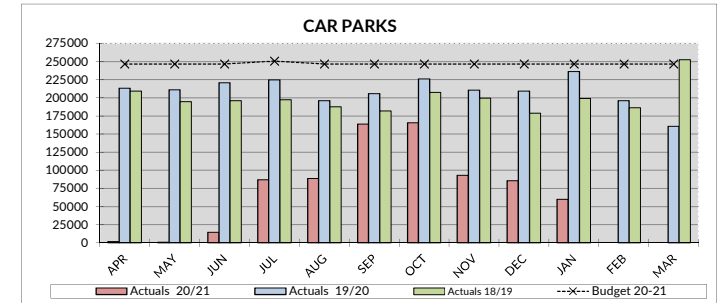
<b>Position as at the end of January 21</b>	<b>20/21 Opening Balance</b>	<b>Position as at the end of January 2021</b>	<b>20/21 Cumulative Movement to Date</b>	<b>20/21 Annual Forecast Movement</b>	<b>Forecast Balance at 31 March 2021</b>
Earmarked Reserve- Budget Stabilisation	(7,999)	(7,999)	-	322	(7,677)
Earmarked Reserve- Financial Plan	(1,714)	(1,714)	-	(721)	(2,435)
Earmarked Reserve- Capital Expenditure Reserve	(1,000)	(1,000)	-	-	(1,000)
Earmarked Reserve- Carry Forward Items (DAC)	(958)	(941)	17	(147)	(1,105)
Earmarked Reserve- IT Asset Maintenance	(725)	(725)	-	-	(725)
Earmarked Reserve- NNDR Safety Net Deficit Reserve	(719)	(719)	-	-	(719)
Earmarked Reserve- Vehicle Renewal (DAA)	(663)	(663)	-	-	(663)
Earmarked Reserve- Housing & Commercial Growth Fund	(566)	(566)	-	-	(566)
Earmarked Reserve- Pension Fund evaluation Adj.	(500)	(500)	-	114	(386)
Earmarked Reserve- New Homes Bonus Reserve	(406)	(406)	-	-	(406)
Earmarked Reserve- Action and Development	(396)	(396)	-	-	(396)
Earmarked Reserve- DWP Hsg Benefit Subsidy	(361)	(355)	6	245	(116)
Earmarked Reserve- Community Development Reserve	(323)	(251)	72	66	(257)
Earmarked Reserve- Re-organisation	(313)	(313)	-	-	(313)
Earmarked Reserve- Corporate Project Support Reserve	(303)	(246)	56	90	(213)
Earmarked Reserve- Local Plan/LDF	(285)	(285)	-	(45)	(330)
Earmarked Reserve- Vehicle Insurance(DAZ)	(248)	(248)	-	-	(248)
Earmarked Reserve- FTS (DAB)	(206)	(206)	-	-	(206)
Earmarked Reserve- Community Infrastructure Levy Administration (CIL)	(185)	(185)	-	-	(185)
Earmarked Reserve- Capital Financing	(159)	(159)	-	(148)	(307)
Earmarked Reserve- Property Investment Strategy Maintenance Reserve	(133)	(133)	-	(100)	(233)
E Earmarked Reserve - Development Services Reserve	(129)	(189)	(60)	11	(119)
Earmarked Reserve - Homelessness Prevention	(118)	(302)	(184)	23	(95)
Net Zero Transition Reserve			-	(34)	(34)
Other Earmarked Reserves (balances <£100k)	(602)	(658)	(56)	(76)	(678)
<b>Total Earmarked Reserves</b>	<b>(19,012)</b>	<b>(19,160)</b>	<b>(149)</b>	<b>(366)</b>	<b>(19,377)</b>
<b>General Fund</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>
<b>Total Reserves</b>	<b>(20,512)</b>	<b>(20,660)</b>	<b>(149)</b>	<b>(366)</b>	<b>(20,877)</b>

Appendix B : Capital Monitoring Dashboard - January 21

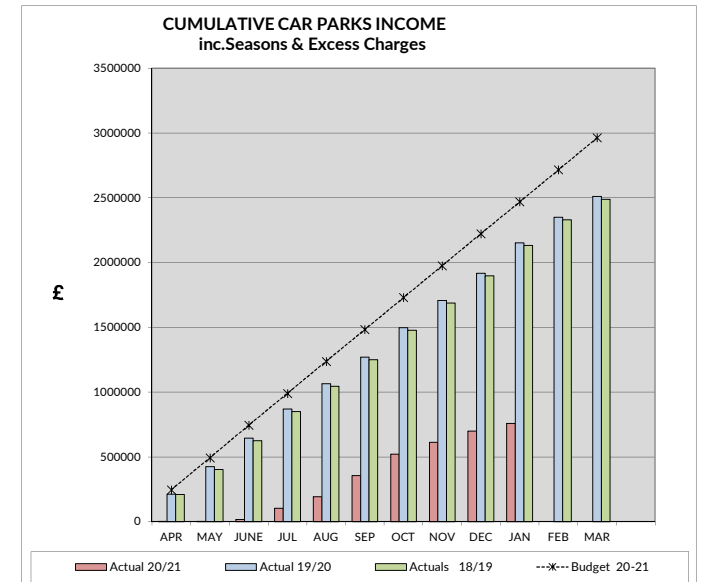
Description Of Scheme	Funding Source	Direcorate	Approved Gross Cost of Scheme £	Total Expenditure from date of adoption to 31 March 2020 £	2020/2021 Budget £	2020/2021 Spend / Income YTD £	2020/2021 Forecast Outturn (net income) / Expenditure £	Forecast Variance 2020/2021 £	2021/2022 Spend Forecast for Later Years £	2022/2023 Spend Forecast for Later Years £	2023/2024 Spend Forecast for Later Years £	Total Project Expenditure £	Total Project Variance £
White Oak Leisure Centre	External Borrowing & Capital Receipts	Communities & Business	20,000,000	719,284	7,244,000	5,510,548	7,987,948	743,948	10,631,000	1,575,000	0	7,244,000	913,232
SDC owned assets - disposal preparation costs	Capital Receipts	Communities & Business	0	291,084	0	0	0	0	0	0	0	291,084	0
<b>Total for Communities &amp; Business</b>			<b>20,000,000</b>	<b>1,010,368</b>	<b>7,244,000</b>	<b>5,510,548</b>	<b>7,987,948</b>	<b>743,948</b>	<b>10,631,000</b>	<b>1,575,000</b>	<b>0</b>	<b>7,535,084</b>	<b>913,232</b>
Buckhurst 2 - Residential	Internal Borrowing	Environmental & Operational Services	6,472,000	5,791,423	534,000	1,099,770	1,020,770	486,770	79,000	8,000	8,000	6,812,193	340,193
<b>Total for Environmental &amp; Operational Services</b>			<b>6,472,000</b>	<b>5,791,423</b>	<b>534,000</b>	<b>1,099,770</b>	<b>1,020,770</b>	<b>486,770</b>	<b>79,000</b>	<b>8,000</b>	<b>8,000</b>	<b>6,812,193</b>	<b>340,193</b>
Acquisition of Swanley WMC	Capital Receipts	Finance - Property Investment Strategy	11,250,000	1,250,000	0	0	0	0	0	0	0	0	0
Swanley WMC & meeting point demolition	Capital Receipts	Finance - Property Investment Strategy		142,000	0	0	0	0	0	0	0	0	0
Suffolk House enhancements	Capital Receipts & Financial Plan Reserve	Finance - Property Investment Strategy		586,778	0	0	0	0	0	0	0	0	0
Quercus 7 start up	Property Investment Reserve	Finance - Property Investment Strategy		13,000	0	0	0	0	0	0	0	0	0
26-28 Pembroke Road, Sevenoaks	Finanacial Plan Reserve & Capital Receipts	Finance - Property Investment Strategy		4,673,000	0	0	0	0	0	0	0	0	0
96 High Street, Sevenoaks	Internal Borrowing	Finance - Property Investment Strategy		4,336,000	0	0	0	0	0	0	0	0	0
Croft Road Option	Financial Plan Reserve	Finance - Property Investment Strategy		50,000	0	0	0	0	0	0	0	0	0
Suffolk House enhancements	Capital receipts	Finance - Property Investment Strategy		146,000	0	0	0	0	0	0	0	0	0
Sackville House	Capital receipts	Finance - Property Investment Strategy		217,150	0	0	0	0	0	0	0	0	0
Various projects (not yet committed)		Finance - Property Investment Strategy	23,265,018	0	3,170,018		3,170,018	0	5,000,000	15,095,000	0	23,265,018	0
Commercial vehicle replacements	Vehicle Renewal Res.		2,238,000	0	549,000	554,627	619,000	70,000	493,000	563,000	563,000	2,238,000	0
<b>Total for Finance</b>			<b>36,753,018</b>	<b>11,413,928</b>	<b>3,719,018</b>	<b>554,627</b>	<b>3,789,018</b>	<b>70,000</b>	<b>5,493,000</b>	<b>15,658,000</b>	<b>563,000</b>	<b>25,503,018</b>	<b>0</b>
<b>Grand total</b>			<b>63,225,018</b>	<b>18,215,718</b>	<b>11,497,018</b>	<b>7,164,945</b>	<b>12,797,736</b>	<b>1,300,718</b>	<b>16,203,000</b>	<b>17,241,000</b>	<b>571,000</b>	<b>39,850,294</b>	<b>1,253,425</b>
<b>Memo</b>													
Quercus 7	SDC Debt (60%) / Equity (40%)			4,061,164	1,829,982		1,829,982					5,891,146	0
Croft Road				536,444									
Plot 2 Canterbury Business Park				2,292,120									
10 -14 Gladedale House				1,232,600									
Loampit Vale, Lewisham				1,829,982									

Appendix B : Income Graphs Summary	ACTUAL	Previous Year comparatives	MANAGE	Variance,	ANNUAL BUDGET 2019/20	Annual Forecast
			R'S PROFILED BUDGET	where brackets are favourable		
CAR PARKS	759,687	2,153,502	2,470,031	1,710,344	2,963,237	(1,912,956)
ON-STREET PARKING	372,856	892,666	914,133	541,277	1,096,960	(627,145)
LICENSING	177,285	229,726	227,881	50,596	255,954	(66,000)
LAND CHARGES	139,152	144,188	179,490	40,338	215,388	(53,000)
BUILDING CONTROL	431,386	445,224	409,080	(22,306)	490,896	13,000
DEVELOPMENT MANAGEMENT	880,087	1,014,460	770,364	(109,723)	924,437	31,000
	<b>2,760,452</b>	<b>4,879,766</b>	<b>4,970,979</b>	<b>2,210,527</b>	<b>5,946,872</b>	<b>(2,615,101)</b>

Appendix B: CAR PARKS (HWCARPK)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals)	Manager's Forecast
APR	209,387	213,119	1513	(211,606)	246,603	(245,090)	
MAY	194,451	210,813	158	(210,655)	246,603	(246,445)	
JUN	196,119	220,637	14588	(206,049)	246,603	(232,015)	
JUL	197,332	224,678	86759	(137,919)	250,603	(163,844)	
AUG	187,490	196,164	88754	(107,411)	246,603	(157,850)	
SEP	181,917	205,737	163789	(41,948)	246,603	(82,814)	
OCT	207,316	226,210	165320	(60,890)	246,603	(81,283)	
NOV	199,634	210,651	93081	(117,570)	246,603	(153,522)	
DEC	178,551	209,265	85779	(123,486)	246,603	(160,824)	
JAN	198,858	236,228	59945	(176,283)	246,603	(186,658)	
FEB	186,163	195,940			246,603		(1,912,956)
MAR	252,653	160,439			246,603		(1,912,956)
	2,389,870	2,509,881	759,687	(1,393,815)	2,963,237	(1,710,344)	(1,912,956)



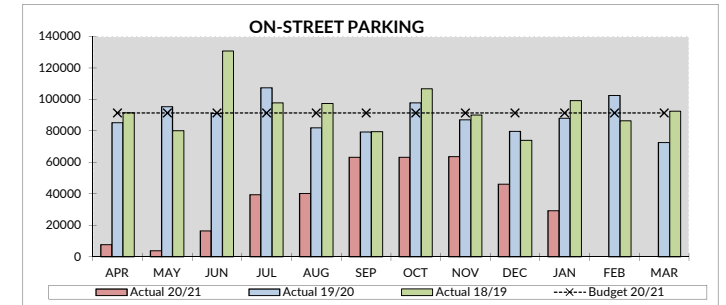
CAR PARKS (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals)	Manager's Forecast
APR	209,387	213,119	1513	(211,606)	246,603	(245,090)	
MAY	403,838	423,932	1671	(422,261)	493,206	(491,535)	
JUNE	624,475	644,570	16260	(628,310)	743,809	(727,549)	
JUL	849,153	869,247	103018	(766,229)	990,412	(887,394)	
AUG	1,045,317	1,065,411	191772	(873,639)	1,237,015	(1,045,243)	
SEP	1,251,053	1,271,148	355561	(915,587)	1,483,618	(1,128,057)	
OCT	1,477,263	1,497,358	520882	(976,476)	1,730,222	(1,209,340)	
NOV	1,687,914	1,708,009	613963	(1,094,046)	1,976,825	(1,362,862)	
DEC	1,897,180	1,917,274	699742	(1,217,532)	2,223,428	(1,523,686)	
JAN	2,133,408	2,153,502	759687	(1,393,815)	2,470,031	(1,710,344)	
FEB	2,329,348	2,349,442			2,716,634		(1,912,956)
MAR	2,489,787	2,509,881			2,963,237		(1,912,956)



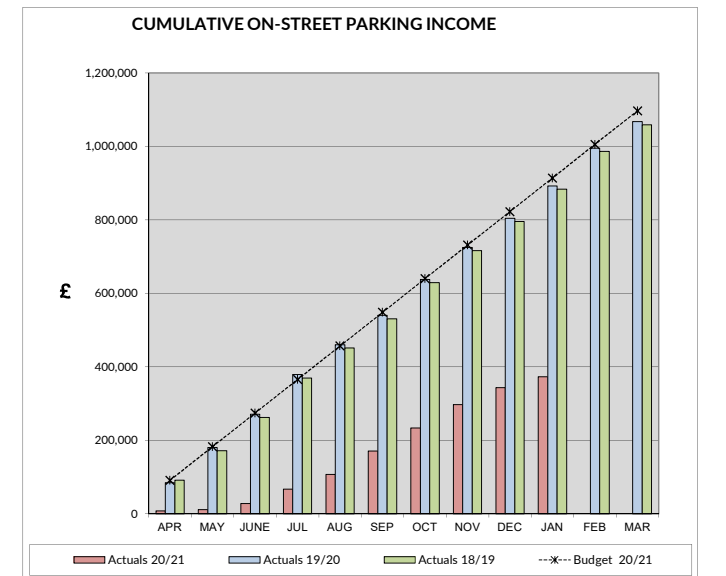
Jan-21 CUMULATIVE BREAKDOWN - HWCARPK				
	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	665,157	2,125,701	45,819
EXCESS / PENALTY CHARGES	***1/**3	-	-	-
SEASON TICKETS	***2	-	-	-
SEASON TICKET CAR PARK	3310	72,810	322,172	10,897
OTHER (inc.Res.Pkg)	***9	141	5,658	(76)
WAIVERS	3404	-	-	-
RENT	94500	21,579	16,500	3,305
Business Permits	3406 /3408	-	-	-
		759,687	2,470,031	59,945



Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals		Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals)	Manager's Forecast
	18/19	Actuals 19/20					
APR	91,515	85,115	7,676	(77,439)	91,413	(83,737)	
MAY	80,099	95,338	3,884	(91,454)	91,413	(87,529)	
JUN	130,688	91,102	16,355	(74,747)	91,413	(75,058)	
JUL	97,678	107,391	3,941	(67,930)	91,413	(51,952)	
AUG	97,434	81,797	40,276	(41,521)	91,413	(51,137)	
SEP	79,445	79,308	6,315	(16,173)	91,413	(28,279)	
OCT	106,690	97,818	6,319	(34,625)	91,413	(28,220)	
NOV	89,993	87,032	6,369	(23,393)	91,413	(27,774)	
DEC	73,861	79,729	46,090	(33,639)	91,413	(45,323)	
JAN	99,112	88,036	29,146	(58,890)	91,413	(62,267)	
FEB	86,373	102,372			91,413		
MAR	92,426	72,578			91,413	(627,145)	
<b>TOTAL</b>	<b>1,125,314</b>	<b>1,067,616</b>	<b>372,856</b>	<b>(519,810)</b>	<b>1,096,960</b>	<b>(541,277)</b>	<b>(627,145)</b>



ON-STREET PARKING (CUMULATIVE)	Actuals		Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals)	Manager's Forecast
	18/19	Actuals 19/20					
APR	91,515	85,115	7,676	(77,439)	91,413	(83,737)	
MAY	171,613	180,453	11,560	(168,893)	182,827	(171,267)	
JUNE	262,715	271,555	27,915	(243,640)	274,240	(246,325)	
JUL	370,107	378,947	67,377	(311,570)	365,653	(298,276)	
AUG	451,904	460,744	107,653	(353,091)	457,067	(349,414)	
SEP	531,212	540,052	170,788	(369,264)	548,480	(377,692)	
OCT	629,030	637,870	233,981	(403,889)	639,893	(405,912)	
NOV	716,061	724,901	297,620	(427,281)	731,307	(433,687)	
DEC	795,790	804,630	343,710	(460,920)	822,720	(479,010)	
JAN	883,826	892,666	372,856	(519,810)	914,133	(541,277)	
FEB	986,198	995,038			1,005,547		
MAR	1,058,776	1,067,616			1,096,960	(627,145)	



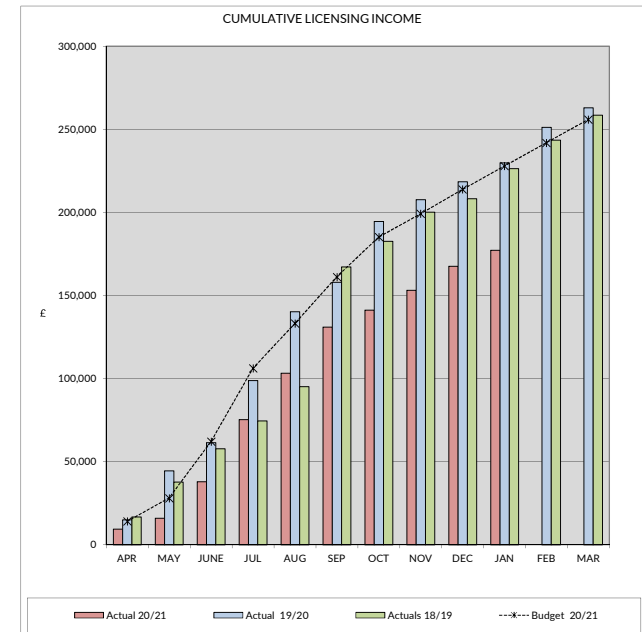
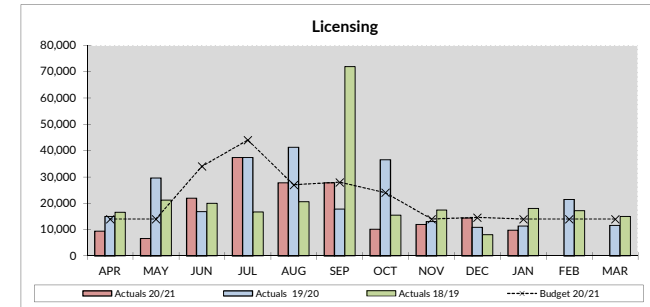
Jan-21

CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC				
Code	Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES & EXCESS CHARGES	3403/**1	118,379	297,645	10,082
WAIVERS	3404	14,814	9,428	1,533
RESIDENTS PERMITS	3406	57,350	45,257	3,984
ON STREET PARKING	3300	164,193	483,547	13,164
BUSINESS PERMITS	3408	3,442	78,256	203
Driveway Access Protection Lines	3405	488	-	-
OTHER	9999	14,190	-	180
<b>TOTAL</b>		<b>372,856</b>	<b>914,133</b>	<b>29,146</b>

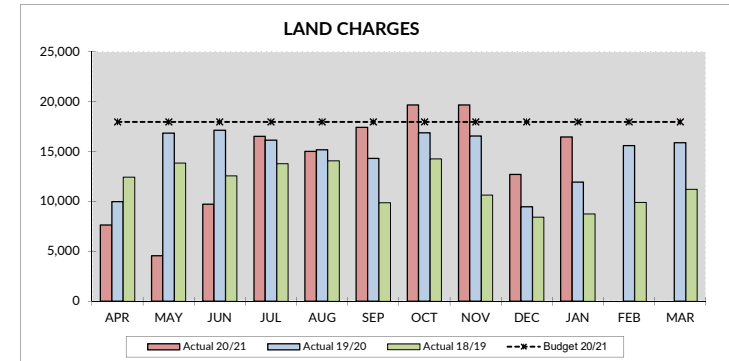
Appendix B: Licensing (EHLICREG & DSTAXIL)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals) Forecast
APR	16,651	14,991	9,404	(5,587)	14,036	(4,633)
MAY	21,188	29,570	6,655	(22,915)	14,036	(7,381)
JUN	20,012	16,865	21,969	5,104	34,036	(12,068)
JUL	16,748	37,419	37,346	(73)	44,036	(6,690)
AUG	20,553	41,305	27,847	(13,458)	27,036	811
SEP	71,993	17,814	27,783	9,970	27,987	(204)
OCT	15,520	36,559	10,099	(26,459)	24,036	(13,937)
NOV	17,485	13,047	11,939	(1,107)	14,036	(2,097)
DEC	8,140	10,833	14,460	3,628	14,602	(142)
JAN	18,012	11,325	9,782	(1,543)	14,036	(4,254)
FEB	17,224	21,506			14,036	
MAR	15,015	11,638			14,036	(66,000)
	258,539	262,871	177,285	(52,441)	255,954	(50,596)

Licensing (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals) Forecast	Manager's Forecast
APR	16,651	14,991	9,404	(5,587)	14,036	(4,633)	
MAY	37,839	44,561	16,059	(28,502)	28,073	(12,014)	
JUNE	57,851	61,426	38,028	(23,398)	62,109	(24,081)	
JUL	74,598	98,844	75,374	(23,471)	106,146	(30,772)	
AUG	95,151	140,149	103,221	(36,928)	133,182	(29,961)	
SEP	167,144	157,963	131,004	(26,959)	161,169	(30,165)	
OCT	182,664	194,522	141,104	(53,418)	185,206	(44,102)	
NOV	200,148	207,568	153,043	(54,525)	199,242	(46,199)	
DEC	208,288	218,401	167,503	(50,898)	213,845	(46,342)	
JAN	226,300	229,726	177,285	(52,441)	227,881	(50,596)	
FEB	243,524	251,232			241,918		
MAR	258,539	262,871			255,954	(66,000)	

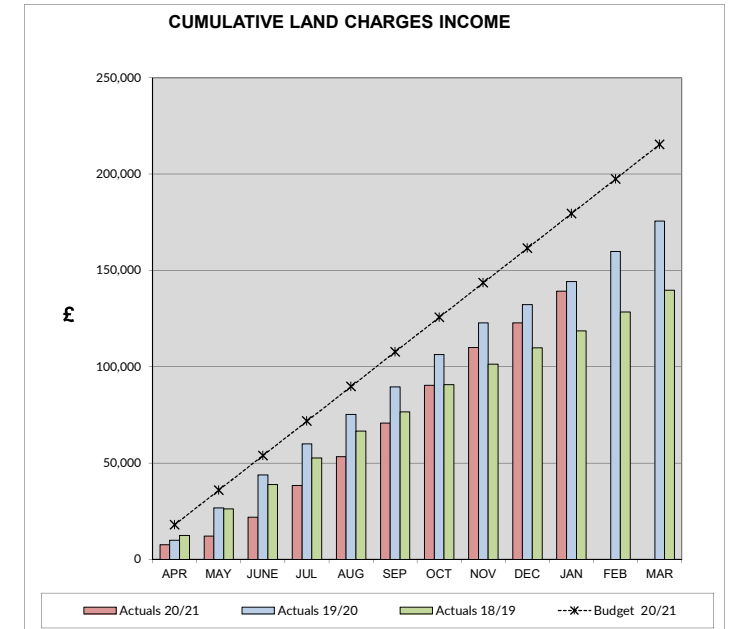
Jan-21 CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL				
	Code	Actual (Cumulative)	Budget	(Monthly)
Pre-application advice	EHLICREG/2189	133		
Personal Licences	EHLICREG/2190	1,526	1,850	122
Premises Licence Annual Fee/Premises New/Premises				
Variation	EHLICREG/2192/2194/2195	81,024	92,886	2,198
Temporary Event Notice	EHLICREG/2193	903	11,009	
Gambling Act Permits/Lottery	EHLICREG/2196/7/8/9/2205	5,186	6,569	100
Pavement Licence	EHLICREG/2222	600		
Scrap Metal Dealers	EHLICREG/2241		566	
Taxi Licensing	94300/DSTAXIL	87,913	115,001	7,362
		177,285	227,881	9,782



Appendix B: LAND CHARGES (LPLNDCH)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	12,416	9,967	7,630	(2,337)	17,949	(10,319)	
MAY	13,827	16,828	4,532	(12,296)	17,949	(13,417)	
JUN	12,546	17,112	9,717	(7,395)	17,949	(8,232)	
JUL	13,782	16,113	16,500	387	17,949	(1,449)	
AUG	14,070	15,149	14,999	(150)	17,949	(2,950)	
SEP	9,855	14,286	17,377	3,091	17,949	(572)	
OCT	14,249	16,854	19,628	2,774	17,949	1,679	
NOV	10,650	16,519	19,636	3,117	17,949	1,687	
DEC	8,425	9,444	12,692	3,248	17,949	-5,257	
JAN	8,755	11,917	16,441	4,524	17,949	-1,508	
FEB	9,882	15,554			17,949		
MAR	11,220	15,857			17,949		(53,000)
	139,678	175,599	139,152	(5,036)	215,388	(40,338)	(53,000)

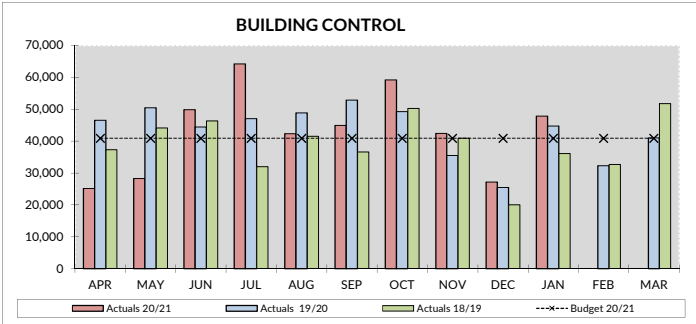


LAND CHARGES (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	12,416	9,967	7,630	(2,337)	17,949	(10,319)	
MAY	26,244	26,795	12,162	(14,633)	35,898	(23,736)	
JUNE	38,789	43,907	21,879	(22,028)	53,847	(31,968)	
JUL	52,572	60,020	38,379	(21,641)	71,796	(33,417)	
AUG	66,641	75,169	53,378	(21,791)	89,745	(36,367)	
SEP	76,497	89,455	70,755	(18,700)	107,694	(36,939)	
OCT	90,746	106,309	90,383	(15,926)	125,643	(35,260)	
NOV	101,396	122,828	110,019	(12,809)	143,592	(33,573)	
DEC	109,821	132,272	122,711	(9,561)	161,541	(38,830)	
JAN	118,576	144,188	139,152	(5,036)	179,490	(40,338)	
FEB	128,457	159,742			197,439		
MAR	139,678	175,599			215,388		(53,000)

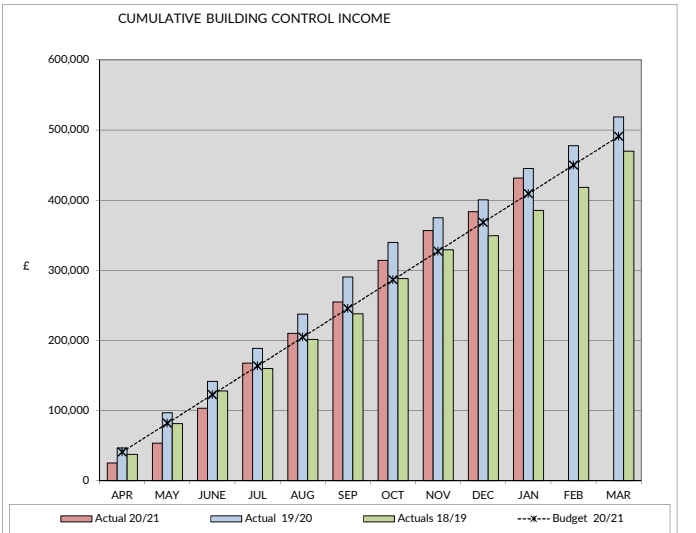


Jan-21	Received (Month)	Percentage (Month)	Percentage (Month 20/21)	Percentage (Cumulative)
CUMULATIVE BREAKDOWN - LPLNDCH				
Searches Received - Paper	2	1%	1%	18
Searches Received - Electronic	107	40%	37%	910
Searches Received - Personal	160	59%	63%	1,559
	269	100%	100%	2,487

Appendix B: BUILDING CONTROL (DVBCFEE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	37,342	46,552	25,107	25,107 (21,445)	40,908	(15,801)	
MAY	44,099	50,427	28,305	28,305 (22,121)	40,908	(12,603)	
JUN	46,293	44,461	49,857	49,857 5,396	40,908	8,949	
JUL	32,009	47,025	64,205	64,205 17,180	40,908	23,297	
AUG	41,516	48,869	42,367	42,367 (6,502)	40,908	1,459	
SEP	36,624	52,900	44,930	44,930 (7,970)	40,908	4,022	
OCT	50,302	49,220	59,144	59,144 9,924	40,908	18,236	
NOV	40,944	35,500	42,429	42,429 6,929	40,908	1,521	
DEC	20,059	25,489	27,203	27,203 1,714	40,908	(13,705)	
JAN	36,097	44,780	47,838	47,838 3,058	40,908	6,930	
FEB	32,648	32,288			40,908		
MAR	51,799	40,975			40,908		13,000
	469,732	518,487	431,386	(13,838)	490,896	22,306	13,000



BUILDING CONTROL (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	37,342	46,552	25,107	25,107 (21,445)	40,908	(15,801)	
MAY	81,441	96,978	53,412	53,412 (43,566)	81,816	(28,404)	
JUNE	127,734	141,439	103,269	103,269 (38,170)	122,724	(19,455)	
JUL	159,743	188,464	167,474	167,474 (20,991)	163,632	3,842	
AUG	201,259	237,334	209,841	209,841 (27,493)	204,540	5,301	
SEP	237,883	290,234	254,772	254,772 (35,462)	245,448	9,324	
OCT	288,185	339,454	313,916	313,916 (25,539)	286,356	27,560	
NOV	329,129	374,954	356,345	356,345 (18,610)	327,264	29,081	
DEC	349,188	400,444	383,548	383,548 (16,896)	368,172	15,376	
JAN	385,285	445,224	431,386	431,386 (13,838)	409,080	22,306	
FEB	417,933	477,512			449,988		
MAR	469,732	518,487			490,896		13,000

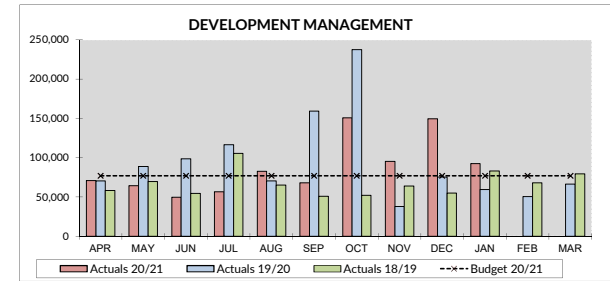


Jan-21

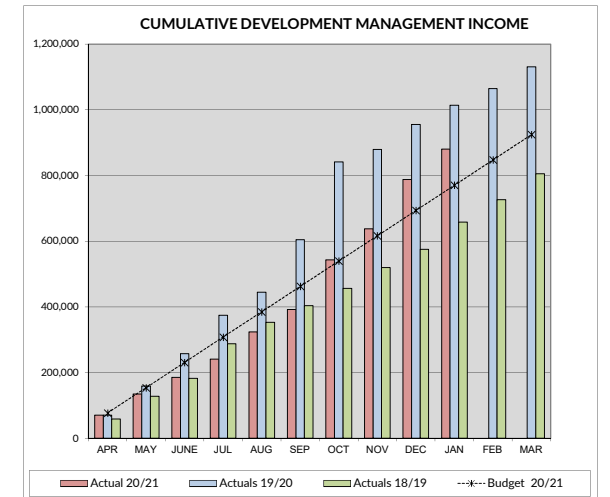
CUMULATIVE BREAKDOWN: DCode	Actual (Cumulative)	Budget (Monthly)
Plan Fee	3066	28,208
Inspection Fee	3067	19,630
Other	9999	-
New Burdens Grant	3905	-
	431,386	409,080
		47,838

**Appendix B: DEVELOPMENT MANAGEMENT**

(DVDEVCT/DVDEVRND)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals)	Manager's Forecast
APR	58,404	70,363	70,765	402	77,036	(6,271)	
MAY	69,455	88,827	64,358	(24,469)	77,036	(12,678)	
JUN	54,668	98,710	49,790	(48,920)	77,036	(27,246)	
JUL	105,667	116,501	56,443	(60,058)	77,036	(20,593)	
AUG	64,977	70,614	82,700	12,086	77,036	5,664	
SEP	50,827	159,361	68,065	(91,296)	77,036	(8,971)	
OCT	51,985	237,506	150,748	(86,759)	77,036	73,711	
NOV	63,941	37,774	95,145	57,371	77,036	18,109	
DEC	54,926	75,475	149,560	74,085	77,036	72,524	
JAN	83,258	59,329	92,513	33,184	77,036	15,477	
FEB	67,922	50,534			77,036		
MAR	79,480	66,253			77,036		31,000
<b>TOTAL</b>	<b>805,509</b>	<b>1,131,247</b>	<b>880,087</b>	<b>(134,373)</b>	<b>924,437</b>	<b>109,723</b>	<b>31,000</b>



DEVELOPMENT MANAGEMENT (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget- Actuals)	Manager's Forecast
APR	58,404	70,363	70,765	402	77,036	(6,271)	
MAY	127,859	159,190	135,123	(24,067)	154,073	(18,950)	
JUNE	182,526	257,900	184,913	(72,987)	231,109	(46,196)	
JUL	288,193	374,400	241,356	(133,044)	308,146	(66,790)	
AUG	353,170	445,014	324,056	(120,958)	385,182	(61,126)	
SEP	403,997	604,376	392,121	(212,255)	462,219	(70,097)	
OCT	455,982	841,882	542,869	(299,013)	539,255	3,614	
NOV	519,923	879,656	638,014	(241,642)	616,291	21,723	
DEC	574,849	955,131	787,574	(167,557)	693,328	94,246	
JAN	658,107	1,014,460	880,087	(134,373)	770,364	109,723	
FEB	726,029	1,064,994			847,401		
MAR	805,509	1,131,247			924,437		31,000



Jan-21

**CUMULATIVE BREAKDOWN:**

DVDEVCT/DVDEVRND	Code	Actual (Cumulative)	Budget (Monthly)
Planning Application Fees	94300/3009	763,234	677,607
Other	94300/9999	305	7196
Planning Performance Agreements	94300/3012	35,000	0
Pre-application Fees	94301	78,548	75830
Monitoring Fees	94302	3,000	9731
RECH-Other A/C'S	98100		
<b>TOTAL</b>		<b>880,087</b>	<b>770,364</b>